UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934 Date of Report (Date of earliest event reported): October 31, 2024

Allegro MicroSystems, Inc.

(Exact name of Registrant as Specified in Its Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-39675 (Commission File Number)

955 Perimeter Road Manchester, New Hampshire (Address of Principal Executive Offices) 46-2405937 (IRS Employer Identification No.)

> 03103 (Zip Code)

Registrant's Telephone Number, Including Area Code: (603) 626-2300

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

□ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

□ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

| | Trading | |
|--|-----------|---|
| Title of each class | Symbol(s) | Name of each exchange on which registered |
| Common Stock, par value \$0.01 per share | ALGM | The Nasdaq Stock Market LLC |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. \Box

Item 2.02 Results of Operations and Financial Condition.

On October 31, 2024, Allegro MicroSystems, Inc. (the "Company") issued a press release announcing its financial results for the quarter ended September 27, 2024. The full text of the press release issued is furnished as Exhibit 99.1 to this Current Report on Form 8-K and is incorporated herein by reference.

The information in this Current Report on Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, nor shall it be deemed to be incorporated by reference into any filing of the Company under the Securities Act of 1933, as amended, or the Exchange Act, except as expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

| Exhibit No. | Description |
|--------------|---|
| Exhibit 99.1 | Press Release issued by Allegro MicroSystems, Inc. on October 31, 2024 |
| Exhibit 104 | Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

ALLEGRO MICROSYSTEMS, INC.

Date: October 31, 2024

By: /s/ Derek P. D'Antilio

Derek P. D'Antilio Executive Vice President, Chief Financial Officer and Treasurer

Allegro MicroSystems Reports Second Quarter 2025 Results

- Sales Increased 12% Sequentially to \$187 Million -

Manchester, NH, October 31, 2024 – Allegro MicroSystems, Inc. ("Allegro" or the "Company") (Nasdaq: ALGM), a global leader in power and sensing semiconductor solutions for motion control and energy efficient systems, today announced financial results for its second quarter ended September 27, 2024.

"We delivered results in-line with our commitments. Second quarter sales were \$187 million, with sequential growth in both Automotive and Industrial and Other end markets. Non-GAAP EPS was \$0.08, at the high end of our outlook," said Vineet Nargolwala, President and CEO of Allegro. "We are encouraged by the continued demand for our differentiated solutions and the progress made by our customers and partners to rebalance their inventories. We continue to invest for growth to extend our market leadership. The accelerating pace of our new product introductions, as evidenced by our latest product releases, sets the stage for significant growth momentum in the near future."

Second Quarter Financial Highlights:

| In thousands, except per share data | | Т | hree-N | Month Period Ende | Six-Month Period Ended | | | | | |
|-------------------------------------|-----|---------------------|--------|-------------------|------------------------|-----------------------|-----------------------|---------|-----------------------|-------------|
| | Ser | otember 27, 2024 | | June 28, 2024 | | September 29, 2023 | September 27, 2024 | | September 29, 2023 | |
| | J) | Jnaudited) | | (Unaudited) | (Unaudited) | | (Unaudited) | | | (Unaudited) |
| Net Sales | | | | | | | | | | |
| Automotive | \$ | 141,893 | \$ | 131,184 | \$ | 197,321 | \$ | 273,077 | \$ | 382,751 |
| Industrial and other | | 45,498 | | 35,735 | | 78,188 | | 81,233 | | 171,051 |
| Total net sales | \$ | 187,391 | \$ | 166,919 | \$ | 275,509 | \$ | 354,310 | \$ | 553,802 |
| GAAP Financial Measures | | | | | | | | | | |
| Gross margin % | | 45.7% | ,) | 44.8 % | , | 57.9% | , 0 | 45.3% | , D | 57.3% |
| Operating margin % | | 2.2% |) | (6.4)% | 6 | 26.5% | ó | (1.9) | 0 | 25.9% |
| Diluted EPS | \$ | (0.18) | \$ | (0.09) | \$ | 0.34 | \$ | (0.27) | \$ | 0.65 |
| Non-GAAP Financial Measures | | | | | | | | | | |
| Gross margin % | | 48.8% |) | 48.8% | , | 58.3% | , 0 | 48.8% | , D | 58.1% |
| Operating margin % | | 11.7% | ,) | 6.0% | , | 31.3% | , 0 | 9.0% | , D | 31.0% |
| Diluted EPS | \$ | 0.08 | \$ | 0.03 | \$ | 0.40 | \$ | 0.11 | \$ | 0.79 |

Business Outlook

For the third quarter of fiscal year 2025 ending December 27, 2024, the Company expects net sales to be in the range of \$170 million to \$180 million. This outlook comprehends continued progress toward vehicle electrification and ongoing inventory rebalancing as reflected in the latest third-party estimates, as well as typical December quarter seasonality. The Company also estimates the following results on a non-GAAP basis:

- Gross Margin is expected to be between 49% and 51%,
- The Company made a voluntary \$25 million payment on its term loan facility on October 31, 2024 and now expects Interest Expense to be approximately \$6 million, and
- Diluted Earnings per Share are expected to be between \$0.04 and \$0.08.

Allegro has not provided a reconciliation of its third fiscal quarter outlook for non-GAAP Gross Margin, non-GAAP Interest Expense, and non-GAAP Diluted Earnings per Share because estimates of all of the reconciling items cannot be provided without unreasonable efforts. It is difficult to reasonably provide a forward-looking estimate between such forward-looking non-GAAP measures and the comparable forward-looking U.S. generally accepted accounting principles ("GAAP") measures. Certain factors that are materially significant to Allegro's ability to estimate these items are out of its control and/or cannot be reasonably predicted.

Earnings Webcast

A webcast will be held on Thursday, October 31, 2024 at 8:30 a.m., Eastern Time. Vineet Nargolwala, President and Chief Executive Officer, and Derek P. D'Antilio, Executive Vice President and Chief Financial Officer, will discuss Allegro's business and financial results.

The webcast will be available on the Investor Relations section of the Company's website at investors.allegromicro.com. A recording of the webcast will be posted in the same location shortly after the call concludes and will be available for at least 90 days.

About Allegro MicroSystems

Allegro MicroSystems is a leading global designer, developer, fabless manufacturer and marketer of sensor integrated circuits ("ICs") and applicationspecific analog power ICs enabling emerging technologies in the automotive and industrial markets. Allegro's diverse product portfolio provides efficient and reliable solutions for the electrification of vehicles, automotive ADAS safety features, automation for Industry 4.0 and power saving technologies for data centers and clean energy applications.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical facts, contained in this press release including statements regarding our future results of operations and financial position, business strategy, prospective products and the plans and objectives of management for future operations, including, among others, statements regarding the liquidity, growth and profitability strategies and factors affecting our business are forward-looking statements. These statements involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements.

Without limiting the foregoing, in some cases, you can identify forward-looking statements by terms such as "aim," "may," "will," "should," "exploring," "plan," "anticipate," "could," "intend," "target," "project," "would," "contemplate," "believe," "estimate," "predict," "potential," "seek," or "continue" or the negative of these terms or other similar expressions, although not all forward-looking statements contain these words. No forward-looking statement is a guarantee of future results, performance or achievements, and one should avoid placing undue reliance on such statements.

Forward-looking statements are based on our management's current expectations, beliefs and assumptions and on information currently available to us. Such beliefs and assumptions may or may not prove to be correct. Additionally, such forward-looking statements are subject to a number of known and unknown risks, uncertainties and assumptions, and actual results may differ materially from those expressed or implied in the forward-looking statements due to various factors, including, but not limited to, those identified in Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations," and Part I, Item 1A. "Risk Factors" in our Annual Report on Form 10-K for the year ended March 29, 2024, as any such factors may be updated from time to time in our Quarterly Reports on Form 10-O and our other filings with the Securities and Exchange Commission (the "SEC"). These risks and uncertainties include, but are not limited to: downturns or volatility in general economic conditions; our ability to compete effectively, expand our market share and increase our net sales and profitability; our reliance on a limited number of third-party semiconductor wafer fabrication facilities and suppliers of other materials; any failure to adjust purchase commitments and inventory management based on changing market conditions or customer demand; shifts in our product mix, customer mix or channel mix, which could negatively impact our gross margin; the cyclical nature of the semiconductor industry, including the analog segment in which we compete; any downturn or disruption in the automotive market or industry; our ability to successfully integrate the acquisition of other companies or technologies and products into our business; our ability to compensate for decreases in average selling prices of our products and increases in input costs; our ability to manage any sustained yield problems or other delays at our third-party wafer fabrication facilities or in the final assembly and test of our products; our ability to accurately predict our quarterly net sales and operating results and meet the expectations of investors; our dependence on manufacturing operations in the Philippines; our reliance on distributors to generate sales; events beyond our control impacting us, our key suppliers or our manufacturing partners; our ability to develop new product features or new products in a timely and costeffective manner; our ability to manage growth; any slowdown in the growth of our end markets; the loss of one or more significant customers; our ability to meet customers' quality requirements; uncertainties related to the design win process and our ability to recover design and development expenses and to generate timely or sufficient net sales or margins; changes in government trade policies, including the imposition of export restrictions and tariffs; our exposures to warranty claims, product liability claims and product recalls; our dependence on international customers and operations; the availability of rebates, tax credits and other financial incentives on end-user demands for certain products; risks, liabilities, costs and obligations related to governmental regulations and other legal obligations, including export/trade control, privacy, data protection, information security, cybersecurity, consumer protection, environmental and occupational health and safety, anti-corruption and anti-bribery, product safety, environmental protection, employment matters and tax; the volatility of currency exchange rates; our ability to raise capital to support our growth strategy; our indebtedness may limit our flexibility to operate our business; our ability to effectively manage our growth and to retain key and highly skilled personnel; our ability to protect our proprietary technology and inventions through patents or trade secrets; our ability to commercialize our products without infringing third-party intellectual property

rights; disruptions or breaches of our information technology systems or confidential information or those of our third-party service providers; our principal stockholders has substantial control over us; anti-takeover provisions in our organizational documents and under the General Corporation Law of the State of Delaware; any failure to design, implement or maintain effective internal control over financial reporting; changes in tax rates or the adoption of new tax legislation; the negative impacts of sustained inflation on our business; the physical, transition and litigation risks presented by climate change; and other events beyond our control. Moreover, we operate in an evolving environment. New risk factors and uncertainties may emerge from time to time, and it is not possible for management to predict all risk factors and uncertainties.

You should read this press release and the documents that we reference completely and with the understanding that our actual future results may be materially different from what we expect. We qualify all of our forward-looking statements by these cautionary statements. All forward-looking statements speak only as of the date of this press release, and except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements, whether as a result of any new information, future events, changed circumstances or otherwise.

This press release includes certain non-GAAP financial measures as defined by the SEC rules. These non-GAAP financial measures are provided in addition to, and not as a substitute for or superior to measures of, financial performance prepared in accordance with GAAP. There are a number of limitations related to the use of these non-GAAP financial measures versus their nearest GAAP equivalents. For example, other companies may calculate non-GAAP financial measures differently or may use other measures to evaluate their performance, all of which could reduce the usefulness of the presented non-GAAP financial measures as tools for comparison.

This press release may not be reproduced, forwarded to any person or published, in whole or in part.

ALLEGRO MICROSYSTEMS, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except share and per share amounts)

(Unaudited)

| | | Three-Month | Period | l Ended | Six-Month Period Ended | | | | | | |
|--|-----|------------------|--------|-------------------|------------------------|------------------|-----|------------------|--|--|--|
| | Sep | otember 27, 2024 | Se | eptember 29, 2023 | Sep | otember 27, 2024 | Sej | otember 29, 2023 | | | |
| Net sales | \$ | 187,391 | \$ | 275,509 | \$ | 354,310 | \$ | 553,802 | | | |
| Cost of goods sold | | 101,729 | | 116,006 | | 193,877 | | 236,349 | | | |
| Gross profit | | 85,662 | | 159,503 | | 160,433 | | 317,453 | | | |
| Operating expenses: | | | | | | | | | | | |
| Research and development | | 43,510 | | 43,428 | | 88,714 | | 86,403 | | | |
| Selling, general and administrative | | 38,085 | | 43,160 | | 78,282 | | 87,389 | | | |
| Total operating expenses | | 81,595 | | 86,588 | | 166,996 | | 173,792 | | | |
| Operating income (loss) | | 4,067 | | 72,915 | | (6,563) | | 143,661 | | | |
| Interest and other (expense) income | | (12,398) | | 156 | | (18,341) | | (2,486) | | | |
| Loss on change in fair value of forward repurchase | | | | | | | | | | | |
| contract | | (34,752) | | | | (34,752) | | — | | | |
| (Loss) income before income taxes | | (43,083) | | 73,071 | | (59,656) | | 141,175 | | | |
| Income tax (benefit) provision | | (9,470) | | 7,400 | | (8,430) | | 14,615 | | | |
| Net (loss) income | | (33,613) | | 65,671 | | (51,226) | | 126,560 | | | |
| Net income attributable to non-controlling interests | | 62 | | 54 | | 124 | | 93 | | | |
| Net (loss) income attributable to Allegro MicroSystems, Inc. | \$ | (33,675) | \$ | 65,617 | \$ | (51,350) | \$ | 126,467 | | | |
| Net (loss) income per common share attributable to Allegro MicroSystems, Inc.: | | | | | | | | | | | |
| Basic | \$ | (0.18) | \$ | 0.34 | \$ | (0.27) | \$ | 0.66 | | | |
| Diluted | \$ | (0.18) | \$ | 0.34 | \$ | (0.27) | \$ | 0.65 | | | |
| Weighted average shares outstanding: | | | | | | | | | | | |
| Basic | | 189,182,850 | | 192,431,094 | | 191,324,281 | | 192,214,210 | | | |
| Diluted | | 189,182,850 | | 195,100,855 | | 191,324,281 | | 195,055,495 | | | |
| | | | | | | | | | | | |

Supplemental Schedule of Total Net Sales

The following table summarizes total net sales by market within the Company's unaudited condensed consolidated statements of operations:

| | | Three-Month | Period | Ended | | Change | | Six | -Month P | eriod I | Change | | |
|----------------------|-----|--------------------|--------|---|----|----------|-------|-----------------------|----------|--|---------|--------------|-------|
| | Sep | tember 27, 2024 | | otember 29, 2023 Dollars in thous | - | Amount | % | September 27, 2024 | | September 29, 2023 (Dollars in thous | | Amountands) | % |
| Automotive | \$ | 141,893 | \$ | 197,321 | \$ | (55,428) | (28)% | 6\$ 27 | 73,077 | \$ | 382,751 | \$ (109,674) | (29)% |
| Industrial and other | | 45,498 | | 78,188 | | (32,690) | (42)% | 6 8 | 31,233 | | 171,051 | (89,818) | (53)% |
| Total net sales | \$ | 187,391 | \$ | 275,509 | \$ | (88,118) | (32)% | <u></u> \$ 35 | 54,310 | \$ | 553,802 | \$ (199,492) | (36)% |

ALLEGRO MICROSYSTEMS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands)

| | | eptember 27, 2024 (Unaudited) | March 29, 2024 | | |
|---|----|-------------------------------------|-------------------|-----------|--|
| Assets | | · | | | |
| Current assets: | | | | | |
| Cash and cash equivalents | \$ | 188,751 | \$ | 212,143 | |
| Restricted cash | | 10,287 | | 10,018 | |
| Trade accounts receivable, net | | 76,985 | | 118,508 | |
| Inventories | | 176,648 | | 162,302 | |
| Prepaid income taxes | | 38,636 | | 31,908 | |
| Prepaid expenses and other current assets | | 32,253 | | 33,584 | |
| Current portion of related party notes receivable | | | | 3,750 | |
| Total current assets | | 523,560 | | 572,213 | |
| Property, plant and equipment, net | | 325,051 | | 321,175 | |
| Deferred income tax assets | | 61,839 | | 54,496 | |
| Goodwill | | 203,151 | | 202,425 | |
| Intangible assets, net | | 266,753 | | 276,854 | |
| Related party notes receivable, less current portion | | _ | | 4,688 | |
| Equity investment in related party | | 30,186 | | 26,727 | |
| Other assets | | 81,577 | | 72,025 | |
| Total assets | \$ | 1,492,117 | \$ | 1,530,603 | |
| Liabilities, Non-Controlling Interests and Stockholders' Equity | | | | | |
| Current liabilities: | | | | | |
| Trade accounts payable | \$ | 50,245 | \$ | 35,964 | |
| Amounts due to related party | | 5,546 | | 1,626 | |
| Accrued expenses and other current liabilities | | 62,742 | | 76,389 | |
| Current portion of long-term debt | | 5,475 | | 3,929 | |
| Total current liabilities | | 124,008 | | 117,908 | |
| Long-term debt | | 396,056 | | 249,611 | |
| Other long-term liabilities | | 33,345 | | 31,368 | |
| Total liabilities | | 553,409 | | 398,887 | |
| Commitments and contingencies | | | | | |
| Stockholders' Equity: | | | | | |
| Preferred stock | | | | | |
| Common stock | | 1,840 | | 1,932 | |
| Additional paid-in capital | | 993,988 | | 694,332 | |
| (Accumulated deficit) retained earnings | | (31,931) | | 463,012 | |
| Accumulated other comprehensive loss | | (26,583) | | (28,841 | |
| Equity attributable to Allegro MicroSystems, Inc. | | 937,314 | | 1,130,435 | |
| Non-controlling interests | | 1,394 | | 1,281 | |
| Total stockholders' equity | | 938,708 | | 1,131,716 | |
| Total liabilities, non-controlling interests and stockholders' equity | \$ | 1,492,117 | \$ | 1,530,603 | |
| Town machines, non controlling interests and stockholders' equity | Ψ | 1,172,117 | Ψ | 1,000,000 | |

ALLEGRO MICROSYSTEMS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (Unaudited)

| | | Three-Month | Period Ended | | Six-Month Period Ended | | | | |
|--|--------|---------------|--------------------|--------|------------------------|-----------|----------|--|--|
| | Septem | iber 27, 2024 | September 29, 2023 | Septen | nber 27, 2024 | September | 29, 2023 | | |
| Cash flows from operating activities: | | | | | | | | | |
| Net (loss) income | \$ | (33,613) | \$ 65,671 | \$ | (51,226) | \$ | 126,560 | | |
| Adjustments to reconcile net (loss) income to net cash provided by | | | | | | | | | |
| operating activities: | | | | | | | | | |
| Depreciation and amortization | | 15,997 | 15,080 | | 32,455 | | 29,353 | | |
| Amortization of deferred financing costs | | 306 | 73 | | 1,087 | | 107 | | |
| Deferred income taxes | | (2,796) | (9,772) | | (7,795) | | (18,134 | | |
| Stock-based compensation | | 11,545 | 10,877 | | 21,663 | | 21,919 | | |
| Loss on change in fair value of forward repurchase contract | | 34,752 | — | | 34,752 | | _ | | |
| Provisions for inventory and expected credit losses | | 2,111 | 4,239 | | 4,488 | | 9,422 | | |
| Change in fair value of marketable securities | | — | (72) | | — | | 3,579 | | |
| Other non-cash reconciling items | | 6,563 | 43 | | 6,577 | | 43 | | |
| Changes in operating assets and liabilities: | | | | | | | | | |
| Trade accounts receivable | | (13,717) | 2,676 | | 41,417 | | (7,645 | | |
| Inventories | | (2,845) | (3,274) | | (18,831) | | (31,221 | | |
| Prepaid expenses and other assets | | (14,093) | (6,253) | | (15,808) | | (16,453 | | |
| Trade accounts payable | | 13,470 | (15,736) | | 13,670 | | 2,695 | | |
| Due to and from related parties | | 695 | (3,990) | | 4,132 | | 6,112 | | |
| Accrued expenses and other current and long-term liabilities | | (2,828) | (12,832) | | (16,838) | | (29,944 | | |
| Net cash provided by operating activities | | 15,547 | 46,730 | | 49,743 | | 96,393 | | |
| Cash flows from investing activities: | | | | | | | | | |
| Purchases of property, plant and equipment | | (9,972) | (31,191) | | (20,949) | | (76,101 | | |
| Sales of marketable securities | | | 6,204 | | — | | 16,175 | | |
| Net cash used in investing activities | | (9,972) | (24,987) | | (20,949) | | (59,926 | | |
| Cash flows from financing activities: | | | | | | | | | |
| Loan made to affiliate | | | (4,000) | | | | (4,000 | | |
| Net proceeds from Refinanced 2023 Term Loan Facility | | 193,483 | _ | | 193,483 | | | | |
| Payment of borrowings under 2023 Term Loan Facility | | | _ | | (50,000) | | _ | | |
| Finance lease payments | | (240) | _ | | (385) | | _ | | |
| Receipts on related party notes receivable | | 937 | 937 | | 1,875 | | 1,875 | | |
| Payments for taxes related to net share settlement of equity awards | | (1,126) | (1,669) | | (12,297) | | (14,091 | | |
| Proceeds from issuance of common stock under employee stock | | | | | | | | | |
| purchase plan | | 1,987 | — | | 1,987 | | 1,899 | | |
| Repurchases of common stock | | (853,805) | — | | (853,805) | | _ | | |
| Net proceeds from issuance of common stock | | 665,850 | — | | 665,850 | | _ | | |
| Payment of debt issuance costs | | | — | | | | (1,450 | | |
| Net cash provided by (used in) financing activities | | 7,086 | (4,732) | | (53,292) | | (15,767 | | |
| Effect of exchange rate changes on cash and cash equivalents and restricted cash | | 2,200 | (901) | | 1,375 | | (974 | | |
| Net increase (decrease) in cash and cash equivalents and restricted | | , | (-01) | | .,= . = | | (| | |
| cash | | 14,861 | 16,110 | | (23,123) | | 19,726 | | |
| Cash and cash equivalents and restricted cash at beginning of period | | 184,177 | 362,321 | | 222,161 | | 358,705 | | |
| Cash and cash equivalents and restricted cash at end of period: | \$ | 199,038 | \$ 378,431 | \$ | 199,038 | - | 378,431 | | |

Non-GAAP Financial Measures

In addition to the measures presented in our condensed consolidated financial statements, we regularly review other measures, defined as non-GAAP Financial Measures by the SEC, to evaluate our business, measure our performance, identify trends, prepare financial forecasts and make strategic decisions. The key measures we consider are non-GAAP Gross Profit, non-GAAP Gross Margin, non-GAAP Operating Expenses, non-GAAP Operating Income, non-GAAP Operating Margin, EBITDA, Adjusted EBITDA, Adjusted EBITDA margin, non-GAAP Profit before Tax, non-GAAP Income Tax Provision, non-GAAP Effective Tax Rate, non-GAAP Net Income Attributable to Allegro MicroSystems, Inc, non-GAAP Basic and Diluted Earnings per Share, non-GAAP Free Cash Flow, and non-GAAP Free Cash Flow as percentage of net sales (collectively, the "Non-GAAP Financial Measures"). These Non-GAAP Financial Measures provide supplemental information regarding our operating performance on a non-GAAP basis that excludes certain gains, losses and charges of a non-cash nature or that occur relatively infrequently and/or that management considers to be unrelated to our core operations, and in the case of non-GAAP Income Tax Provision, management believes that this non-GAAP measure of income taxes provides it with the ability to evaluate the non-GAAP Income Tax Provision across different reporting periods on a consistent basis, independent of special items and discrete items, which may vary in size and frequency. These Non-GAAP Financial Measures are used by both management and our board of directors, together with the comparable GAAP information, in evaluating our current performance and planning our future business activities.

The Non-GAAP Financial Measures are supplemental measures of our performance that are neither required by, nor presented in accordance with, GAAP. These Non-GAAP Financial Measures should not be considered as substitutes for GAAP Financial Measures, such as gross profit, gross margin, net income or any other performance measures derived in accordance with GAAP. Also, in the future we may incur expenses or charges, such as those being adjusted in the calculation of these Non-GAAP Financial Measures. Our presentation of these Non-GAAP Financial Measures should not be construed as an inference that future results will be unaffected by unusual or nonrecurring items. These Non-GAAP Financial Measures exclude costs related to acquisition and related integration expenses, amortization of acquired intangible assets, stock-based compensation, restructuring actions, related party activities and other non-operational costs.

Non-GAAP Income Tax Provision

In calculating non-GAAP Income Tax Provision, we have added back the following to GAAP Income Tax Provision:

• Tax effect of adjustments to GAAP results—Represents the estimated income tax effect of the adjustments to non-GAAP Profit before Tax described below and elimination of discrete tax adjustments.

Reconciliation of Non-GAAP Gross Profit and Non-GAAP Gross Margin

| | | Т | hree-N | Ionth Period Ended | Six-Month Period Ended | | | | | |
|--|--------------------|---------------|--|--------------------|------------------------|---------|-----------------------------------|---------|----|----------------------|
| | September 27, 2024 | | June 28, 2024 (Dollars in thousands) | | September 29, 2023 | | September 27, 2024 (Dollars in | | | mber 29, 2023 ds) |
| GAAP Gross Profit | \$ | 85,662 | \$ | 74,771 | \$ | 159,503 | \$ | 160,433 | \$ | 317,453 |
| GAAP Gross Margin (% of net sales) | | 45.7 % | ó | 44.8 % | | 57.9 % |) | 45.3 % | Ó | 57.3 % |
| | | | | | | | | | | |
| Non-GAAP adjustments | | | | | | | | | | |
| Transaction-related costs | | 10 | | (1) | | | | 9 | | |
| Purchased intangible amortization | | 4,875 | | 4,875 | | 273 | | 9,750 | | 675 |
| Restructuring costs | | 16 | | 1,200 | | | | 1,216 | | |
| Stock-based compensation | | 817 | | 561 | | 946 | | 1,378 | | 3,552 |
| Total Non-GAAP Adjustments | \$ | 5,718 | \$ | 6,635 | \$ | 1,219 | \$ | 12,353 | \$ | 4,227 |
| Non-GAAP Gross Profit | <u> </u> | 91,380 | \$ | 81,406 | \$ | 160,722 | \$ | 172,786 | \$ | 321,680 |
| Non-GAAP Gross Margin (% of net sales) | _ | 48.8 % | <u> </u> | 48.8 % | | 58.3 % |) | 48.8 % | ó | 58.1 % |

Reconciliation of Non-GAAP Operating Expenses

| | | | Three-M | onth Period Ended | | Six-Month Period Ended | | | | |
|---|-------------|---------|---------|-------------------|-------------|------------------------|---------|--------------|----|-------------|
| | September 2 | 7, 2024 | | une 28, 2024 | September 2 | 9, 2023 | Septemb | per 27, 2024 | | er 29, 2023 |
| | | | | rs in thousands) | | | | (Dollars in | , | |
| GAAP Operating Expenses | \$ | 81,595 | \$ | 85,401 | \$ | 86,588 | \$ | 166,996 | \$ | 173,792 |
| Research and Development Expenses | | | | | | | | | | |
| GAAP Research and Development | | | | | | | | | | |
| Expenses | | 43,510 | | 45,204 | | 43,428 | | 88,714 | | 86,403 |
| Non-GAAP adjustments | | | | | | | | | | |
| Transaction-related costs | | 206 | | 1,029 | | 2 | | 1,235 | | 9 |
| Restructuring costs | | 260 | | 169 | | _ | | 429 | | _ |
| Stock-based compensation | | 3,523 | | 3,735 | | 3,602 | | 7,258 | | 6,470 |
| Other costs ⁽¹⁾ | | 3 | | | | | | 3 | | |
| Non-GAAP Research and Development | | | | | | | | | | |
| Expenses | | 39,518 | | 40,271 | | 39,824 | | 79,789 | | 79,924 |
| Selling, General and Administrative Expenses | | | | | | | | | | |
| GAAP Selling, General and Administrative Expenses | | 38,085 | | 40,197 | | 43,160 | | 78,282 | | 87,389 |
| Non-GAAP adjustments | | , | | ,.,, | | , | | , ., | | ., |
| Transaction-related costs | | 275 | | 814 | | 1,804 | | 1,089 | | 4,876 |
| Purchased intangible amortization | | 535 | | 535 | | 357 | | 1,070 | | 715 |
| Restructuring costs | | 2,046 | | 1,045 | | | | 3,091 | | |
| Stock-based compensation | | 7,205 | | 5,822 | | 6,329 | | 13,027 | | 11,897 |
| Other costs ⁽¹⁾ | | (1,820) | | 811 | | 100 | | (1,009) | | 100 |
| Non-GAAP Selling, General and Administrative Expenses | | 29,844 | | 31,170 | | 34,570 | | 61,014 | | 69,801 |
| Total Non-GAAP Adjustments | | 12,233 | | 13,960 | | 12,194 | | 26,193 | | 24,067 |
| Non-GAAP Operating Expenses | \$ | 69,362 | \$ | 71,441 | \$ | 74,394 | \$ | 140,803 | \$ | 149,725 |

(1) Included in non-GAAP other costs are non-recurring charges that are individually immaterial for separate disclosure, such as project evaluation costs, which consist of costs and estimated costs incurred in connection with debt and equity financings or other non-recurring transactions.

Reconciliation of Non-GAAP Operating Income and Non-GAAP Operating Margin

| | | 1 | | onth Period Ended | | Six-Month Period Ended | | | | | |
|--|--------|----------------|---------|--------------------|----|------------------------|----|--------------------|----|---------------|--|
| | Septen | ember 27, 2024 | | | | September 29, 2023 | | September 27, 2024 | | mber 29, 2023 | |
| | | | (Dollar | rs in thousands) | | | | (Dollars in | | · | |
| GAAP Operating Income (Loss) | \$ | 4,067 | \$ | (10,630) | \$ | 72,915 | \$ | (6,563) | \$ | 143,661 | |
| GAAP Operating Margin (% of net | | | | | | | | | | | |
| sales) | | 2.2 % | D | (6.4) ⁰ | 6 | 26.5 % | • | (1.9)% | 6 | 25.9 % | |
| Transaction-related costs | | 491 | | 1,842 | | 1,806 | | 2,333 | | 4,885 | |
| Purchased intangible amortization | | 5,410 | | 5,410 | | 630 | | 10,820 | | 1,390 | |
| Restructuring costs | | 2,322 | | 2,414 | | | | 4,736 | | | |
| Stock-based compensation | | 11,545 | | 10,118 | | 10,877 | | 21,663 | | 21,919 | |
| Other costs ⁽¹⁾ | | (1,817) | | 811 | | 100 | | (1,006) | | 100 | |
| Total Non-GAAP Adjustments | \$ | 17,951 | \$ | 20,595 | \$ | 13,413 | \$ | 38,546 | \$ | 28,294 | |
| Non-GAAP Operating Income | \$ | 22,018 | \$ | 9,965 | \$ | 86,328 | \$ | 31,983 | \$ | 171,955 | |
| Non-GAAP Operating Margin (% of net sales) | | 11.7 % | , D | 6.0 % | | 31.3 % | , | 9.0 % | , | 31.0 % | |

(1) Included in non-GAAP other costs are non-recurring charges that are individually immaterial for separate disclosure such as project evaluation costs, which consist of costs and estimated costs incurred in connection with debt and equity financings or other non-recurring transactions.

Reconciliation of EBITDA and Adjusted EBITDA

| | | T | nree-Mo | nth Period Endeo | ł | | Six-Month Period Ended | | | | |
|---|-------|---------------|---------|-------------------------------------|--------|--------------------|------------------------|-------------------------------------|----|----------------------|--|
| | Septe | mber 27, 2024 | | June 28, 2024 s in thousands) | Sept | September 29, 2023 | | September 27, 2024 (Dollars in t | | mber 29, 2023 ds) | |
| GAAP Net (Loss) Income | \$ | (33,613) | \$ | (17,613) | \$ | 65,671 | \$ | (51,226) | \$ | 126,560 | |
| GAAP Net (Loss) Income Margin (% of net | | | | | | | | | | | |
| sales) | | (17.9)% | 0 | (10.6)% | /0 | 23.8 % |) | (14.5)% | 0 | 22.9 % | |
| Interest expense | | 10,353 | | 5,377 | | 758 | | 15,730 | | 1,527 | |
| Interest income | | (420) | | (494) | | (850) | | (914) | | (1,693) | |
| Income tax (benefit) provision | | (9,470) | | 1,040 | | 7,400 | | (8,430) | | 14,615 | |
| Depreciation & amortization | | 15,997 | | 16,458 | | 15,145 | | 32,455 | | 29,418 | |
| EBITDA | \$ | (17,153) | \$ | 4,768 | \$ | 88,124 | \$ | (12,385) | \$ | 170,427 | |
| Transaction-related costs | | 3,295 | | 1,842 | | 1,806 | | 5,137 | | 4,885 | |
| Restructuring costs | | 2,067 | | 2,414 | | | | 4,481 | | _ | |
| Stock-based compensation | | 11,545 | | 10,118 | | 10,877 | | 21,663 | | 21,919 | |
| Loss on change in fair value of forward | | | | | | | | | | | |
| repurchase contract | | 34,752 | | — | | — | | 34,752 | | — | |
| Other costs ⁽¹⁾ | | (2,195) | | 2,807 | | 1,301 | | 612 | | 5,890 | |
| Adjusted EBITDA | \$ | 32,311 | \$ | 21,949 | \$ | 102,108 | \$ | 54,260 | \$ | 203,121 | |
| Adjusted EBITDA Margin (% of net sales) | | 17.2 % | , | 13.1 % | , o | 37.1 % | , | 15.3 % | | 36.7 % | |

(1) Included in non-GAAP other costs are non-recurring charges that are individually immaterial for separate disclosure such as project evaluation costs, which consist of costs and estimated costs incurred in connection with debt and equity financings or other non-recurring transactions and income (loss) in earnings of equity investments.

Reconciliation of Non-GAAP Profit before Tax

| | | Т | hree-Mo | onth Period Endeo | | Six-Month Period Ended | | | | |
|---|--------|----------------|--|-------------------|--------------------|------------------------|-----------------------------------|-----------------|----------|----------------------|
| | Septer | nber 27, 2024 | June 28, 2024 (Dollars in thousands) | | September 29, 2023 | | September 27, 2024 (Dollars in | | _ | mber 29, 2023 ds) |
| GAAP (Loss) Income before Income Taxes | \$ | (43,083) | \$ | (16,573) | \$ | 73,071 | \$ | | \$ | 141,175 |
| Transaction-related costs | | 3,295 | | 1,842 | | 1,806 | | 5,137 | | 4,885 |
| Transaction-related interest | | 141 | | 709 | | | | 850 | | 1 200 |
| Purchased intangible amortization | | 5,410 2,067 | | 5,410 2,414 | | 630 | | 10,820 4,481 | | 1,390 |
| Restructuring costs Stock-based compensation | | 2,067 | | 10,118 | | 10,877 | | 4,481 21,663 | | 21,919 |
| Loss on change in fair value of forward repurchase contract | | 34,752 | | _ | | _ | | 34,752 | | _ |
| Other costs ⁽¹⁾ | | 1,428 | | 2,807 | | 1,301 | | 4,235 | | 5,890 |
| Total Non-GAAP Adjustments | \$ | 58,638 | \$ | 23,300 | \$ | 14,614 | \$ | 81,938 | \$ | 34,084 |
| Non-GAAP Profit before Tax | \$ | 15,555 | \$ | 6,727 | \$ | 87,685 | \$ | 22,282 | \$ | 175,259 |

(1) Included in non-GAAP other costs are non-recurring charges that are individually immaterial for separate disclosure such as project evaluation costs, which consist of costs and estimated costs incurred in connection with debt and equity financings or other non-recurring transactions and income (loss) in earnings of equity investments.

Reconciliation of Non-GAAP Income Tax Provision and Non-GAAP Effective Tax Rate

| | | T | onth Period Ended | Six-Month Period Ended | | | | | | | |
|---|--------|--------------------|-------------------|--|----|--------------------|----|-----------------------------------|----|----------------------------------|--|
| | Septer | September 27, 2024 | | June 28, 2024 (Dollars in thousands) | | September 29, 2023 | | September 27, 2024 (Dollars in | | September 29, 2023 thousands) | |
| GAAP Income Tax (Benefit) Provision | \$ | (9,470) | \$ | 1,040 | \$ | 7,400 | \$ | (8,430) | \$ | 14,615 | |
| GAAP effective tax rate | | 22.0% | | (6.3)% | Ó | 10.1% | | 14.1% | | 10.4% | |
| Tax effect of adjustments to GAAP results | | 10,071 | | (395) | | 2,554 | | 9,676 | | 6,380 | |
| Non-GAAP Income Tax Provision | \$ | 601 | \$ | 645 | \$ | 9,954 | \$ | 1,246 | \$ | 20,995 | |
| Non-GAAP effective tax rate | | 3.9% | | 9.6% | | 11.4% | | 5.6% | | 12.0% | |

Reconciliation of Non-GAAP Net Income Attributable to Allegro MicroSystems, Inc. and Non-GAAP Earnings per Share

| | Three-Month Period Ended | | | | | | Six-Month Period Ended | | | | |
|---|--------------------------|------------------|-------|--|----|--------------------|------------------------|-------------------------------------|----|----------------------------------|--|
| | Sep | otember 27, 2024 | (Doll | June 28, 2024 (Dollars in thousands) | | September 29, 2023 | | September 27, 2024 (Dollars in t | | September 29, 2023 thousands) | |
| GAAP Net (Loss) Income Attributable to Allegro MicroSystems, Inc. ⁽¹⁾ | \$ | (33,675) | \$ | (17,675) | \$ | 65,617 | \$ | (51,350) | \$ | 126,467 | |
| GAAP Basic weighted average common shares | | 189,182,850 | | 193,465,708 | | 192,431,094 | | 191,324,281 | | 192,214,210 | |
| GAAP Diluted weighted average common shares | | 189,182,850 | | 193,465,708 | | 195,100,855 | | 191,324,281 | | 195,055,495 | |
| GAAP Basic (Loss) Earnings per Share | \$ | (0.18) | \$ | (0.09) | \$ | 0.34 | \$ | (0.27) | \$ | 0.66 | |
| GAAP Diluted (Loss) Earnings per Share | \$ | (0.18) | \$ | (0.09) | \$ | 0.34 | \$ | (0.27) | \$ | 0.65 | |
| Transaction-related costs | | 3,295 | | 1,842 | | 1,806 | | 5,137 | | 4,885 | |
| Transaction-related interest | | 141 | | 709 | | | | 850 | | | |
| Purchased intangible amortization | | 5,410 | | 5,410 | | 630 | | 10,820 | | 1,390 | |
| Restructuring costs | | 2,067 | | 2,414 | | | | 4,481 | | | |
| Stock-based compensation | | 11,545 | | 10,118 | | 10,877 | | 21,663 | | 21,919 | |
| Loss on change in fair value of forward repurchase contract | | 34,752 | | _ | | _ | | 34,752 | | _ | |
| Other costs ⁽²⁾ | | 1,428 | | 2,807 | | 1,301 | | 4,235 | | 5,890 | |
| Total Non-GAAP Adjustments | | 58,638 | | 23,300 | | 14,614 | | 81,938 | | 34,084 | |
| Tax effect of adjustments to GAAP results ⁽³⁾ | | (10,071) | | 395 | | (2,554) | | (9,676) | | (6,380) | |
| Non-GAAP Net Income Attributable to Allegro MicroSystems, Inc. | \$ | 14,892 | \$ | 6,020 | \$ | 77,677 | \$ | 20,912 | \$ | 154,171 | |
| Basic weighted average common shares | | 189,182,850 | | 193,465,708 | | 192,431,094 | | 191,324,281 | | 192,214,210 | |
| Diluted weighted average common shares | | 189,710,595 | | 194,705,716 | | 195,100,855 | | 192,154,185 | | 195,055,495 | |
| Non-GAAP Basic Earnings per Share | \$ | 0.08 | \$ | 0.03 | \$ | 0.40 | \$ | 0.11 | \$ | 0.80 | |
| Non-GAAP Diluted Earnings per Share | \$ | 0.08 | \$ | 0.03 | \$ | 0.40 | \$ | 0.11 | \$ | 0.79 | |

(1) GAAP Net (Loss) Income Attributable to Allegro MicroSystems, Inc. represents GAAP Net (Loss) Income adjusted for Net Income Attributable to non-controlling interests.

(2) Included in non-GAAP other costs are non-recurring charges that are individually immaterial for separate disclosure, such as project evaluation costs, which consists of costs and estimated costs incurred in connection with debt and equity financings or other non-recurring transactions, income (loss) in earnings of equity investments, and unrealized losses (gains) on investments.

(3) To calculate the tax effect of adjustments to GAAP results, the Company considers each Non-GAAP adjustment by tax jurisdiction and reverses all discrete items to calculate an annual Non-GAAP effective tax rate ("NG ETR"). This NG ETR is then applied to Non-GAAP Profit Before Tax to arrive at the tax effect of adjustments to GAAP results.

Reconciliation of Non-GAAP Free Cash Flow and Non-GAAP Free Cash Flow as Percentage of Net Sales

| | Three-Month Period Ended | | | | | | | Six-Month Period Ended | | | | |
|--|--------------------------|---------|------------------|----------|-----------------------|----------|------------------------|------------------------|-----------------------|----------|--|--|
| | September 27, 2024 | | June 28, 2024 | | September 29, 2023 | | September 27, 2024 | | September 29, 2023 | | | |
| | (Dollars in thousands) | | | | | | (Dollars in thousands) | | | | | |
| GAAP Operating Cash Flow | \$ | 15,547 | \$ | 34,196 | \$ | 46,730 | \$ | 49,743 | \$ | 96,393 | | |
| GAAP Operating Cash Flow (% of net sales) | | 8.3 % | | 20.5 % | | 17.0 % | | 14.0 % |) | 17.4 % | | |
| Non-GAAP adjustments | | | | | | | | | | | | |
| Purchases of property, plant and equipment | | (9,972) | | (10,977) | | (31,191) | | (20,949) | | (76,101) | | |
| Non-GAAP Free Cash Flow | \$ | 5,575 | \$ | 23,219 | \$ | 15,539 | \$ | 28,794 | \$ | 20,292 | | |
| Non-GAAP Free Cash Flow (% of net sales) | | 3.0% | | 13.9 % | | 5.6% | | 8.1 % |) | 3.7 % | | |

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